

Curriculum Vitae
2008
WALLACE D. LOH

Personal Background

Born in China, raised in Peru, U.S. citizen
Languages: Chinese, French, Spanish
Spouse: Barbara Loh, M.S., R.N.; Andrea (H.S. senior)

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I. EDUCATION**Yale Law School, JD**

Board of Editors, YALE LAW JOURNAL

Russell Sage Foundation Fellowship in Law and Social Science; Congressional Fellowship of the American Political Science Ass'n; National Institutes of Health Post-doctoral Research Fellowship

The University of Michigan, PhD in Psychology

Ford Foundation Prize Fellowship; National Science Foundation Fellowship; Foreign Area Program Fellowship of the American Council of Learned Societies

Universiteit te Leuven (Louvain, Belgium)

Research Assistantship in the Faculty of Psychology

Cornell University, MA in Psychology

Telluride Scholar and University Fellowship

Grinnell College, BA in Psychology, magna cum laude

National Science Foundation undergraduate summer research scholarships at Harvard University, University of Illinois, and Princeton University

II. PROFESSIONAL POSITIONS**1999–present**

Dean, College of Arts & Sciences; Professor of Public Service and Professor of Psychology;
Seattle University

1997-99

Director of Policy, Office of the Governor (The Hon. Gary Locke); State of Washington

1995-97

The Vice Chancellor for Academic Affairs (Provost) and Professor of Law;
University of Colorado-Boulder

1974-95

Dean, University of Washington Law School, Seattle (1990-95); Professor of Law and Adjunct Prof. of Psychology (1980-95); Associate Professor (1977-80) and Assistant Professor (1974-77)

1974-95

Visiting Professor: University of California-Los Angeles (1990); Beijing University, China (1989); Cornell University (1987); University of Texas at Austin (1984); University of Houston (1981); Emory University (1980); Visiting Associate Professor, Vanderbilt University (1977)

1972-74

Associate, law firms of Debevoise, Plimpton, Lyons & Gates (New York, 1973) and Orrick, Herrington, Rowley & Sutcliffe (San Francisco, 1974); researcher, American Bar Foundation (Chicago, 1972)

III. ACADEMIC ADMINISTRATION AND PUBLIC SERVICE

Dean, University of Washington Law School (1990-95)

The School in 1995 had 40 full-time faculty members, 530 students, 65 staff members, law library of 450,000 volumes, an annual budget of \$8.5 million, and a \$9 million endowment. Reporting to the Dean were two Associate Deans, the Law Librarian, an Assistant Dean for Students/Admissions, and an Assistant Dean for Development & Alumni Relations; several directors: Budget; Career Services; Continuing Legal Education; Computing; and Publications.

Highlights

- *National reputation:* Rose to top 25 ranking of all law schools, top 10 of public law schools.
- *Student diversity and quality:* Student body became one of the most diverse and selective in the nation.
- *New law clinics and public service requirement.*
- *Record fund-raising:* \$23M in gifts/grants and \$35M in state capital funding; new Law School building.

New Academic Initiatives

5 law clinics and 3 LL.M. programs started with federal, state, and private funds; Center for Advanced Study and Research on Intellectual Property; UW Pacific Rim Journal of Law and Policy; computerization of all Law School operations

Public Service

First public school to implement a requirement of legal services (60 hours) to indigents as a condition for graduation; supervised by clinical faculty and integrated with coursework

Grants and Outreach

Extramural grants: \$2.5M; continuing education programs (\$300K net revenue per year)
New alumni magazine; extensive outreach to alumni, bar and bench

Capital Campaigns: \$58M

- (1) Completion of the Law School's share of the "Campaign for Washington:" \$8 million (5 new endowed professorships, doubling of endowed scholarships).
- (2) Capital and legislative campaign for a new Law School building (Gates Hall): \$15M in private gifts; legislature's matching commitment of \$35M.

**The Vice Chancellor for Academic Affairs (Provost),
University of Colorado-Boulder (1995-97)**

The VCAA is the senior vice chancellor and 2nd ranking officer, reporting to the Chancellor. As the chief academic officer, the VCAA in 1997 oversaw 1,500 FTE instructional faculty, 800 FTE research faculty and staff, 25,000 students in 9 schools and colleges, 7 major interdisciplinary research institutes, an annual academic budget of \$650 million, and \$190 million in sponsored research.

Reporting to the VCAA are the deans of Architecture and Planning, Arts and Sciences, Business Administration, Education, Engineering and Applied Sciences, Graduate School, Journalism and Mass Communication, Law, Music, and University Libraries; six Associate Vice Chancellors; the Director of Admissions; the Director of Financial Aid; and the Chief Information Officer.

Highlights

- *Strategic plan:* Implementation of 4-year academic plan that strengthened undergraduate education and the research enterprise.
- *Fiscal health:* Implementation of 4-year budget plan that eliminated deficits, increased revenues, and reallocated funds to support the academic plan.
- *Personnel:* Appointment of 4 deans and 4 associate vice chancellors, reappointment of 3 deans

Job Responsibilities and Performance

Planning and Budgeting

New Budget Advisory Committee of faculty and students

Reorganization and Governance

New shared governance processes in College of Arts & Sciences
Separation of Applied Mathematics from Mathematics; Astronomy from Astrophysics; an independent program in Women's Studies

Personnel; Work Environment; Diversity

Chair, University Promotion & Tenure Committee (review 50-60 files/year)
Chair, the Council of Deans; chair, monthly assembly of all chairs/directors
Faculty hiring: 80-100/year; appointment of University Distinguished Professors
New policies: Post-tenure review; salary equity appeals; faculty responsibilities code
Successfully resolved faculty grievance lawsuits
Workshops for all deans, chairs, and directors on sexual harassment and on dispute resolution
Campus-wide diversity plans

Program Quality

Program reviews, 10-15/year

Undergraduate Education

New position of Associate Vice Chancellor for Undergraduate Education

Improvements in undergraduate education (more residential academic programs, expanded undergraduate research programs; doubling the small sections for freshmen; new advising system; combined bachelor's/master's degree; improved freshman retention)

Graduate Education and Research; Interdisciplinary Initiatives

New M.A. and Ph.D. programs; new research centers in the humanities, in the biological and physical sciences, and in engineering/health sciences; new initiative on "Technology, Learning, and Society"; closer linkages between research institutes and academic departments; new indirect cost recovery policy to support research

Continuing Education; Summer Session

New position of Dean for Continuing Education and Summer Session

Expansion in CE/summer session enrollments and revenues

Information Technology

New position of Chief Information Officer; new Instructional Technology Resource Center for faculty

Communication and Public Representation

Annual visits to academic departments, programs, and research institutes

Presentations to regents, legislative committees, state higher education board, alumni and parents

Co-host with Chancellor the pre-football game brunches; host of other campus social events

Director of Policy, Office of the Governor
State of Washington (1997-99)

The Policy Director (PD) is the chief policy advisor to the Governor and a member of his cabinet. The PD oversees an office of about 24 policy advisors and staff. Responsibilities include: Advising on policy issues; drafting of executive request legislation; testifying before legislative committees; working with many stakeholders (lobbyists; constituents; legislative members and their staff; local, state, tribal, and federal agencies) on the Governor's policy agenda; managing the Policy Office.

Highlight

- Formed and staffed the Governor's blue-ribbon "2020 Commission on the Future of Higher Education" that spotlighted the emerging issues of access to and quality of higher education in the state. Implemented 2020 recommendations on the "Washington Promise Scholarship" to increase affordable access and on expanded tuition-setting authority for universities.

Other Policy Initiatives of the Governor, 1997-99

K-12 education reform: Set state standards on educational achievement and accountability

Economic Vitality: Promoted economic development in distressed rural areas

Welfare Reform: Implemented "Work-First" legislation: Economic security through jobs.

Health Care: Expanded basic health coverage to low-income families.

Public Safety: Implemented new drunk-driving law and community custody of released inmates.
Statewide Salmon Recovery: Implemented plan to expand salmon runs by improved practices in forestry, agriculture, land use, water use, and regulatory enforcement.

Dean, College of Arts and Sciences
Seattle University (1999 – present)

The College of Arts & Sciences has 170 full-time faculty members and 30 FTE adjunct faculty members in 16 departments and programs, 19 staff members, about 2,250 undergraduate and 350 graduate students, and an annual budget of \$12 million. Reporting to the Dean are two Associate Deans, two Assistant Deans, an Associate Dean for Development, and three directors: Budget & Operations; Marketing & Computing; Academic Advising.

Highlights

- *Growth in faculty and students:* 60% increase in faculty positions; doubling of women faculty and tripling the faculty of color; 40% increase in undergraduates; 130% increase in graduates
- *Growth in academic programs:* New majors, minors, and Master's programs; honors programs
- *Growth in the arts:* New center for the arts; professional artists in residence
- *Growth in fundraising and enterprise revenue:* \$8M in gifts/grants; \$2M in extramural funding; \$1+M in enterprise revenue

New academic programs

Eight new majors; four new minors; four new master's programs

Creation of Departmental Honors

“Revitalization” of the University Core Curriculum (New “Core Freshman Seminars” with co-curricular programming; increase full-time faculty in Core freshman courses [80% in 2007; 20% in 2000]; new “Core Honors” program; new Core Solutions Center for advising)

Start Academic Residential Communities in residence halls

Center for the Study of Sport & Exercise: undergraduate and graduate programs

The arts: new jazz band; new chamber orchestra, professional theater, dance, and chamber group in residence on campus; arts programming for neighborhood youth

Personnel

Implemented merit-based compensation for faculty; raised faculty salaries to median of peer schools

Resolved cases of faculty misconduct and unsatisfactory performance

New facilities

Lee Center for the Arts (\$6.5M, with \$4M in gifts and grants)

State-of-the-art Human Performance Lab and Wellness Center at Swedish Medical Center-James Tower (\$450K in external support)

Foreign Language Lab and multimedia classroom (\$70,000 in private support)

New facilities for art studios, digital imaging lab, psychology labs, digital journalism lab, living/learning community, and faculty offices (totaling about \$5 million)

Fundraising and grants

Total to date: \$8.1 million in gifts; \$2M in federal/industry grants and contracts

IV. PROFESSIONAL ACTIVITIES AND AWARDS

Awards/Honors

- President-elect (1995), President (1996), and Past-President (1997), Association of American Law Schools (the learned society of the 10,000 law professors in the U.S.)
- Chancellor's medal, University of Colorado-Boulder (1997)
- Honorary Doctor of Laws, Grinnell College (1994)
- National Asian-Pacific American Bar Association's "Trailblazer Award" (1994)
- National Hispanic Bar Association Leadership Award (1994)
- "Outstanding Professor of the Year (1990)," voted by the students of the University of Washington Law School
- Various research and program training grants (totaling \$700+K) from: NIMH Center for Crime and Delinquency; Law Enforcement Assistance Administration; Russell Sage Foundation; Washington Law and Justice Planning Office; Washington Technology Center

Selected service at the University of Washington

- Chair, President's Task Force Group on "Reorganization and Restructuring of the University of Washington: Planning for the Future" 1993-94 (Final Report, 119 pp.)
- University Budget Committee, 1992-94; UW Foundation Board, 1994-95

Selected professional service

- Organized annual meeting of "Big 12 Provosts" at the University of Colorado-Boulder, 1996; started "Big 12 Faculty Fellowships"
- Executive Committee, Association of American Law Schools (AALS), 1991-94; Chair, AALS Scholarly Papers Competition Committee, 1997; Chair, AALS Special Committee on the "MacCrate Report" (on lawyers' skills and values), 1993
- Washington State Governor's Task Force on Regulatory Reform, 1993-94
- Accreditation site reviewer of several law schools and universities
- Consultant/expert witness for law firms, bar groups, and state agencies on statistics and social research in litigation

Selected community service

- On the boards of (until 1995): Seattle Public Library (Vice President); Fred Hutchinson Cancer Research Center; Asian Bar Association of Washington; Asian Management Business Association of Seattle; Education Committee, Seattle Opera (1999-01); Empty Space Theater (2006)

V. INVITED PRESENTATIONS

Dean, University of Washington Law School

Community organizations

Invited speaker at many Rotary Clubs in the region, including Seattle Downtown Rotary (2X) and clubs in Bellevue, Tacoma, Bellingham, Yakima, and Spokane.

Keynotes at Seattle Foundation annual meeting; Seattle Community Development Roundtable; American Jewish Committee's Annual Public Policy Lecture; Seattle-ACLU Public Forum; American Jewish Committee's Learned Hand Award banquet; Washington Common Cause annual meeting; Advance Bellevue graduation; Seattle Leadership Tomorrow graduation; *Seattle Post-Intelligencer's* Jefferson Public Service Award luncheon.

Judicial and bar organizations

Keynotes and presentations at Washington State Annual Judicial Conference (Spokane; Seattle); Seattle Inns of Court; Spokane Inns of Court; British Columbia Bar-Bench Seminar; Washington State Bar Association annual meetings; Washington State new judges' orientation conference; Spokane Bar-Bench Conclave; Washington State Attorney General's annual conference; National Lawyers' Guild national conference (Seattle); Western Washington Federal Judges' annual conference; National Law Placement Association annual convention (Cleveland); numerous law firms and local bar associations throughout the state.

Other business and professional organizations

Keynotes at Seattle Management Association annual meeting; Washington City/County Managers' annual conference; U.S. Dep't of Labor national conference on human resource management and diversity; Idaho National Laboratory annual conference; Boeing Company executives' retreat.

Academic organizations

Keynotes at the Association of American Law Schools' annual conference on clinical education (San Antonio); Harvard Law School conference on Asian Americans and the Law; Cornell Law School student banquet; University of Michigan Law School student banquet; Asian-American Law Professors' annual meeting (Boston); New York University Law School student banquet; Shoreline Community College commencement; Edmonds Community College commencement; University of Washington Graduate School of Library/Information Sciences banquet.

Campus lectures and departmental colloquia at the University of Missouri-Columbia; University of Oregon; University of California at Davis; University of British Columbia; University of Puget Sound; University of Wisconsin-Madison; Drake University endowed lectures; Grinnell College; University of Washington Graduate and Professional Students' first annual Faculty Research Forum.

Panelist at American Bar Association midwinter meeting of law deans (New Orleans, San Francisco); American Bar Association workshop for law deans (Chicago); Association of American Law Schools annual meetings; Association of American Law Librarians annual meeting (Seattle)

Vice Chancellor for Academic Affairs, University of Colorado-Boulder***Campus presentations***

University commencement address (1996); keynotes at the Graduate School's science/engineering banquet; Chancellor's symposium on diversity; annual faculty convocation; annual parents' convocation; Bueno (Chicano) Center annual dinner. Presentations: Board of Regents; the Faculty Assembly; state legislative groups (including Joint Budget Committee).

Other presentations

Presidential address, Association of American Law Schools annual meeting (Washington, D.C.); Presentations at Boulder Rotary; Colorado Community and Technical Colleges annual meeting of presidents; National Asian-Pacific American Bar Association convention (Houston); University of Chicago symposium on diversity; Colorado State University symposium on post-tenure review; Washington State University; University of Washington Staff Network conference.

Director of Policy, Office of the Governor, State of Washington

Business, community, professional, and government organizations

Invited speaker at Washington Business Roundtable (2X); Seattle Community Development Roundtable; U.S. Department of Justice/U.S. Department of Education joint conference on diversity in the legal profession (Washington, D.C.); National Task Force on Racial Bias of State Supreme Courts, annual meeting (Seattle); Bellingham City Club; Washington Federation of Teachers/Washington Education Association annual meeting (Olympia); National Medical Association (Seattle chapter) annual meeting; Open Society Institute conference on public service (New York); various presentations to the staffs of state government agencies and of state legislative committees.

Higher education groups

Keynotes at Association of Governing Boards annual meeting (Seattle); Western Association of Branch Campus Administrators' annual conferences (at UW-Tacoma and California State University-Fullerton); Asian Pacific American Community College Administrators of Washington annual meeting; Washington Association of Community College Administrators annual meeting; Presidents of the Community and Technical Colleges of Washington annual meetings (Olympia and Seattle). Panelist at: American Bar Association Annual Law Deans' Workshop (Los Angeles); Western Interstate Commission on Higher Education annual meetings (San Francisco and Portland).

Universities and colleges

At the University of Washington: Invited speaker at symposium on accountability; symposium on tenure; Board of Regents' strategic planning session on research; Rembe Endowed Lectures. Panelist: Columbia University Institute on Education and the Media conference (New York).

Presentations to Board of Trustees of Central Washington University; Bellevue Community College; and Green River Community College; to faculty senates of Western Washington University and Washington State University-Vancouver. Keynotes at Central Seattle Community College commencement; South Seattle Community College convocation.

Dean, College of Arts and Sciences, Seattle University

Campus presentations

Presentations in faculty symposia on undergraduate research, on diversity, and on liberal education; various presentations to parents, alumni, and trustees; keynote at University Convocation.

Other presentations

Keynote at National Merit Scholars of Washington annual convocation (Olympia); National Association of Student Affairs Administrators annual convention (Indianapolis); American Bar Association and Association of American Law Schools joint conference on diversity (Denver); Panelist: University of Washington College of Education colloquium; Council of Higher Education Accreditation conference (Washington, D.C.); Pew Trusts and National Center for Higher Education and Policy conference (Santa Cruz).

VI. PUBLICATIONS

Scholarship

Expert testimony and cautionary instructions on eyewitness identifications. Draft article, 65 pages, 2007

Restructuring legal education. **LEGAL EDUCATION FOR THE 21ST CENTURY** (D.B. KING, ED.), 1997

Rethinking affirmative action. **LEGAL EDUCATION FOR THE 21ST CENTURY** (D.B. King, ed.), 1997

The MacCrate Report: Heuristic or prescriptive? 69 **WASHINGTON LAW REVIEW** 505-515 (1994)

Law and social science. **ENCYCLOPEDIA OF THE AMERICAN JUDICIAL SYSTEM**, Vol. 2, 859-874, New York: Charles Scribner's Sons (1987)

The law as a behavioral instrument. 28 **JURIMETRICS JOURNAL OF LAW, SCIENCE, AND TECHNOLOGY** 105-113 (1987)

Book review: The Jury System Reexamined. 232 **SCIENCE** 1558-59 (1986)

Evidence and trial procedure: The Law, Social Policy, and Psychological Research. **In THE PSYCHOLOGY OF EVIDENCE AND COURTROOM PROCEDURE** 13-39 (S. Kassin & L. Wrightsman, eds.), 1985

SOCIAL RESEARCH IN THE JUDICIAL PROCESS. New York: Russell Sage Foundation Press, 1985, 778 pp. [Some book reviews: 3 **CONSTITUTIONAL COMMENTARY** (1986); 35 **J. LEGAL EDUCATION** 495 (1986); 80 **AMERICAN POLITICAL SCIENCE REVIEW** 1347 (1987); 30 **CONTEMPORARY PSYCHOLOGY** 124 (1985); 15 **CONTEMPORARY SOCIOLOGY** 439 (1986); **ETHICS** 913 (1986).]

TEACHING NOTES TO ACCOMPANY SOCIAL RESEARCH IN THE JUDICIAL PROCESS. New York: Russell Sage Foundation Press, 1986, 191 pp.

In Quest of *Brown's* Promise: Social Research and Social Values in School Desegregation. 58 **WASHINGTON LAW REVIEW** 129-174 (1982)

The Trial Process. 23 **JURIMETRICS JOURNAL OF LAW, SCIENCE, AND TECHNOLOGY** 101-107 (1982)

Perspectives on law and psychology. 11 **JOURNAL OF APPLIED SOCIAL PSYCHOLOGY** 314-355 (1981)

Psycho-legal research: past and present. 79 **MICHIGAN LAW REVIEW** 659-707 (1981)

Q.: What has the reform of rape law wrought? A.: Truth-in-criminal-labeling. 37 **JOURNAL OF SOCIAL ISSUES** 28-52 (1981)

Legal psychology. 214 **SCIENCE** 173 (1981)

The impact of common law and reform rape statutes on prosecution: an empirical case study. 55 **WASHINGTON LAW REVIEW** 543-652 (1980)

Some uses and limits of social science and statistics in the judicial process. In **SOCIAL PSYCHOLOGY AND DISCRETIONARY LAW** 18-42 (L. Abt & I. Stuart, eds.), 1979
[Book reviews with specific reference to this chapter: 17 **SOCIOLOGY REVIEW OF NEW BOOKS** 48, 49 (1980), and 25 **CONTEMPORARY PSYCHOLOGY** 362, 363 (1980).]

Psychology and law: A coming of age. 24 **CONTEMPORARY PSYCHOLOGY** 164-166 (1979)

Nationalist attitudes in Quebec and Belgium. 19 **JOURNAL OF CONFLICT RESOLUTION** 217-249 (1975)

(with S. Brakel) Regulating the multi-state practice of law. 50 **WASHINGTON LAW REVIEW** 699-738 (1975)

The resistance: R.I.P., 1967-68. 20 **CONTEMPORARY PSYCHOLOGY** 628-629 (1975)

National loyalties and amnesty: a social psychological and legal analysis. 31 **JOURNAL OF SOCIAL ISSUES** 157-170 (1975)

Pretrial diversion from the criminal process. 83 **YALE LAW JOURNAL** 827-855 (1974)
-- Reprinted in part in S. Kadish & M. Paulsen, **CRIMINAL LAW AND ITS PROCESSES: CASES AND MATERIALS**, 3rd ed. 1167-68 (1975)

(with L. Gruenfeld & P. Weissenberg) Comparison of cognitive styles and achievement values between Peruvian and American students. 8 **INTERNATIONAL JOURNAL OF PSYCHOLOGY** 41-49 (1973)

(with J. Nuttin, Jr.) Effects of inter-ethnic group comparisons and attitudes on task performance. 24 **JOURNAL OF PERSONALITY AND SOCIAL PSYCHOLOGY** 291-302 (1972)

(with R. Zajonc and R. Wolosin) Social facilitation and imitation in group risk-taking. 6 **JOURNAL OF EXPERIMENTAL SOCIAL PSYCHOLOGY** 26-46 (1972)

Socialization, n-achievement, and achievement values. 33 **AMERICAN SOCIOLOGICAL REVIEW** 284-288 (1968)

(with H. Triandis) Role perceptions in Peru. 3 **INTERNATIONAL JOURNAL OF PSYCHOLOGY** 175-182 (1968)

(with B. Koslin & J. Stoops) Source characteristics and communication discrepancy as determinants of attitude change and conformity. 3 **JOURNAL OF EXPERIMENTAL SOCIAL PSYCHOLOGY** 230-241 (1967)

(with H.C. Triandis & L. Levin) Race, status, quality of spoken English, and opinions about civil rights as determinants of interpersonal attitudes. 3 **JOURNAL OF PERSONALITY AND SOCIAL PSYCHOLOGY**, 468-472 (1966)

--Reprinted in **CONTEMPORARY RESEARCH IN SOCIAL PSYCHOLOGY: A BOOK OF READINGS**, H.C. Lindgren (ed.). New York: Wiley, 1969

--Reprinted in **SOCIAL ISSUES IN MODERN PSYCHOLOGY: READINGS**, H. Gadlin & B. Garskof (eds.), Books/Cole Publishing Co., 1970

Operant conditioning of cooperative behavior in children.
1 **CORNELL JOURNAL OF SOCIAL RELATIONS** 85-96 (1966)

Reports

Planning for the Future of the University of Washington: Final Report of the President's Task Force Group on Reorganization and Restructuring, 119 pp. (1994)

Decennial Self-Study: University of Washington Law School, 103pp. (1990)

Selected op-ed articles

Making a case for an equal start, *Seattle Post-Intelligencer*, July 11, 1999

New realities and universities, *Seattle Times*, June 14, 1998

On a path to cultural diversity, *Seattle Times*, March 12, 1995, B-6

America: A nation of nations, *Seattle Post-Intelligencer*, July 3, 1994, E1-2

The dream lives on, *Seattle Times*, January 19, 1992

Columns

THE NEWSLETTER OF THE ASSOCIATION OF AMERICAN LAW SCHOOLS

President's address: Academic perestroika. March 1996, 1-5.

President's message: On diversity. April 1996, 1-4.

--Reprinted in the **JOURNAL OF THE NAT'L ASS'N OF ACADEMIC ADVISORS**, FALL 1996

President's message: The longevity of deans -- leadership and governance. August 1996, 1-5.

--Reprinted by the American Medical Association's Council on Medical Education

President's message: Faculty in the 21st century: responding to mega-trends and new realities. November 1996, 1-7.

--Reprinted (in Portuguese) in **Faculdades Metropolitanas Unidas Law School Journal (Brazil)**

SILVER AND GOLD RECORD (faculty/staff newspaper of the University of Colorado):

Academic governance by consent, August 31, 1995

Changing campus culture, and enhancing campus leadership, September 14, 1995.

Arguing less and listening more, October 5, 1995.

Planning at the University of Colorado, October 26, 1995

Thanksgiving and renewal, November 30, 1995

College of Arts & Sciences in transition, December 14, 1995

Legal education in transition, February 1, 1996

The looming budget crunch, February 29, 1996

What do faculty members do with their time? March 14, 1996

Q&A on the budget, April 4, 1996

Diversity as a journey, May 16, 1996

Annual report on academic affairs, August 29, 1996

Academe's accountability: To whom and for what? October 3, 1996

Implementation of strategic planning and budgeting, November 14, 1996

Annual report on academic affairs, September 4, 1997

PROFILE (University of Washington Law School alumni magazine)

A farewell to Condon Hall, vol. 5, pp. 2-5 (1995)

Strategic repositioning, vol. 4, pp. 2-4 (1994)

Alumni voices, vol. 3, pp. 2-10 (1994)

Decision-making in the academy, vol. 3, pp. 22-23 (1993)

Law, legal education, and the legal profession: issues for the future, vol. 2, pp. 2, 18-21 (1993)

On deaning, vol. 2, pp. 38-39 (1992)

Faculty scholarship and rankings of law schools, CONDON CURRENT 6-8 (Spring 1990)